



Expertise France and Lebanon & Jordan



18
ongoing projects

Over
€65m
in business volume

Over
70
on-site employees
(37 in Lebanon and
36 in Jordan)

In Lebanon and Jordan, Expertise France supports its partners in implementing public policies covering democratic, economic and financial governance, security, social welfare, gender equality, climate resilience and the green economy. The decision to establish a two-country office in January 2025 has enabled the agency to combine long-term institutional support with the ability to respond to emergency situations. Expertise France can harness a network featuring over 40 local civil society organisations and technical experts working within public authorities and international organisations.

Addressing the needs of both countries

In both Lebanon and Jordan, Expertise France is delivering support to public institutions in leading reforms and strengthening their capacity to act action with a view to achieving a more resilient, inclusive and sustainable form of development.

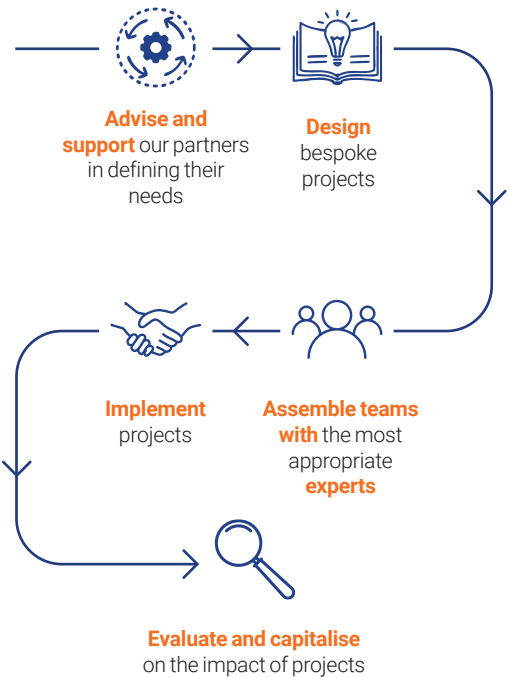
Lebanon is in the throes of a deep-lying, multi-faceted crisis, combining the aftermath of recent armed conflicts — including mass displacement and widespread destruction — with a lingering economic and institutional crisis exacerbated by the collapse of the public service system. Despite this extremely fragile situation, the country's institutions took their first steps down the road to recovery in 2025 as the election of President Joseph Aoun and the formation of a government led by Prime Minister Nawaf Salam brought a long period of paralysis to an end.

The new authorities have focused their programme on reforming the governance model, improving transparency and strengthening public institutions in an effort to restore public confidence and rebuild the State's capabilities. Although significant efforts have been made, progress remains uneven and still widely depends on internal political consensus and backing from the international community. This situation is further compounded by persistent regional instability and the consequences of the Israeli military's operations on Lebanese territory, which are putting a considerable strain on institutions, State resources and the ability to deliver public services.

Jordan holds a distinctive position in the Middle East due to its commitment to promote regional stability and foster dialogue. In a complex regional environment, the Kingdom is pursuing an ambitious programme of economic, social and institutional reforms in a bid to meet the needs of its ever-growing population, strengthen the competitiveness of its economy and fast-track its transition towards a more sustainable development model. The decision to take in refugee populations and the pressure exerted on public services and resources underscore the importance of these changes. France is lending its support to this drive through a close, long-term strategic partnership and ranks as one of the top foreign investors in Jordan.

The Lebanon-Jordan two-country office, which has been up and running since January 2025, has teams on the ground in Beirut and Amman, and its presence has been recognised by the authorities in both countries. This two-country structure allows Expertise France to take coordinated and responsive action across the region.

Our business



Our tools

- Methodological and technical advice:** diagnosis, recommendations, action plans, etc.
- Capacity building:** training, coaching, change support, etc.
- Networking:** peer exchanges, study visits, consultation workshops, etc.
- Supply of goods, services and works:** drawing up specifications, awarding contracts, coordinating work, etc.

Eight International Technical Experts (ETIs) deployed — five in Lebanon (Ministries of Health, Finance, Education, and Justice, and at ESA), and three in Jordan (UNRWA, National Conveyor PMU, OSESGY / UN Yemen Envoy's Office)

Aggregated portfolio of more than **€65m**

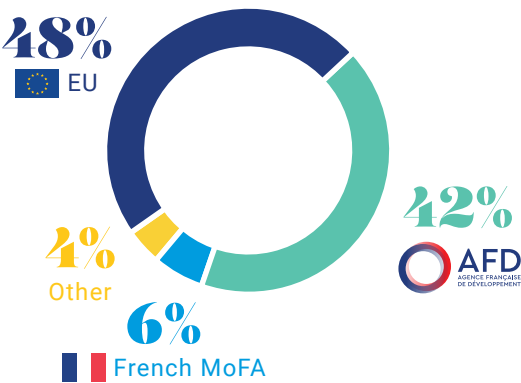
Our impact in 2025



Breakdown by country



Breakdown by funder



Expertise France's focus areas for action



Area 1

DEMOCRATIC, ECONOMIC AND FINANCIAL GOVERNANCE

In both countries, Expertise France supports reforms aimed at building a stronger and more effective, transparent and accountable public governance system. In Lebanon, the agency is spearheading the programme to assist key public administration reform (PAR, €12 million, EU), which aims to safeguard integrity in the civil service, drive public procurement reform and strengthen oversight bodies to prevent and combat corruption. In Jordan, the agency is accompanying the Public Sector Modernisation Roadmap, with specific focus on gender-sensitive HR practices and the democratic reform process, including support for the organisation of political parties, the participation of young people and women in democratic life, and support for the House of Representatives. Technical Experts have been integrated into the Ministry of Finance (Lebanon) and the Ministry of Social Development (Jordan) to strengthen the countries' institutional capacity from within.

Area 2

SECURITY, BORDER MANAGEMENT AND CRISIS RESPONSE

The two-country office is aligned with efforts to strengthen Lebanon's and Jordan's sovereign capabilities in the fields of defence, security and crisis management. In Lebanon, Expertise France is supporting the Lebanese Armed Forces and Lebanese Civil Defense to improve the mechanisms for shielding civilians from harm and responding to crisis situations. It is also developing two new programmes to reinforce the integrated management of land and maritime borders, each funded by the European Union to the tune of €12.8 million.

In Jordan, the SECFRON programme (whose first two phases were instrumental in building and equipping the Ruwaished logistics hub near the Iraqi and Syrian borders) is concentrating its third phase (€10 million, EU) on providing medical equipment and improving living conditions for personnel deployed on the north-eastern border. Finally, the CT JUST regional programme (€6.4 million, EU) supports both countries in developing an integrated approach to counter-terrorism criminal justice systems.



Area 3

SOCIAL WELFARE, GENDER, AND SUPPORT FOR VULNERABLE GROUPS

Support for vulnerable groups, both nationals and refugees, underlies Expertise France's work in the region. In Jordan, the TAKATUF project (€10 million, AFD) is strengthening the Ministry of Social Development and its Local Community Development Centres in Karak, Jerash and East Amman, reaching more than 18,780 beneficiaries, including women, people with disabilities and Syrian refugees. In Lebanon, the Women Empowerment Hub project (WEHUB, €6 million, EU) promotes women's leadership, economic empowerment and the reform of legislation to protect against violence. In response to gender-based violence, mental health & psychosocial support (MHPSS) and legal aid services are provided through organisations in the Shabake network, which have long been supported by Expertise France.

Area 5

CLIMATE RESILIENCE AND THE GREEN ECONOMY



Area 4

HUMANITARIAN AND EMERGENCY RESPONSE

Expertise France demonstrated its ability to deliver an emergency response during the 2024 conflict in Lebanon by activating its Rapid Response Mechanism (RRM) through the Shabake network of more than 40 local partners. By November 2025, five response projects were operational, providing 8,301 displaced people with basic assistance, food security, hygiene kits, psychosocial support and legal aid. The agency maintained an ongoing operational presence throughout the conflict by drawing strength from all its teams on the ground, while adapting its implementation methods to ensure the continuity of its programmes. The ability to combine humanitarian response with long-term development support, underpinned by long-term local partnerships, is a distinctive strength of the two-country office.



Support for public administration reform in Lebanon (PAR)

SUPPORTING THE LEBANESE GOVERNMENT IN ACHIEVING GREATER TRANSPARENCY AND EFFICIENCY (EU, €12 MILLION)

As Lebanon embraces a period of stabilisation, Expertise France is leading an ambitious programme to support public administration reform, complete with funding from the European Union. At a time when rebuilding trust between the State and its citizens is a prerequisite for powering the country's recovery, the PAR project is taking action in three priority areas: strengthen the integrity of the civil service and reform human resources management, improve the transparency of public procurement at central and local levels, and reinforce the role played by oversight bodies in preventing corruption. By helping the new Lebanese authorities implement the structural reforms expected by international partners, this

programme demonstrates Expertise France's ability to maintain a long-term institutional commitment, even in the most challenging circumstances.

To ensure that the project's efforts are channelled in the same direction while aligning the activities of the various components, work focused on a group of pilot public authorities selected jointly by the oversight bodies.

Through these pilot authorities, the aim is to demonstrate tangible improvements in the quality, efficiency and accessibility of public services, thereby generating visible and positive benefits for citizens.

TAKATUF in Jordan

INCLUSIVE SOCIAL SERVICES TO BENEFIT THE MOST VULNERABLE PEOPLE (AFD, €10 MILLION)

Launched in 2018 and now in Phase III, TAKATUF is Expertise France's flagship programme for reinforcing social welfare in Jordan. In partnership with the Ministry of Social Development, it has strengthened the Local Community Development Centres in the governorates of Karak and Jerash, as well as in East Amman. Results: 78 projects implemented by 131 CSOs, benefitting over 18,780 people (including 13,500 women and 2,720 people with disabilities), a Code of Ethics governing collaboration between the Ministry and CSOs, and joint training sessions on crisis management for 278 representatives. This programme demonstrates the value of an institution-centric approach. Instead of delivering services directly, Expertise France strengthens the systems and builds the capacities allowing the State to serve its citizens in the long term.



"Expertise France's support has enabled the oversight bodies to move forward, achieve reform and reinvent themselves. I have gained a clearer insight into these bodies' circumstances and needs, and this gives us a responsibility as a government, particularly in terms of strengthening their human resources."

MR TAREK MITRI, DEPUTY PRIME MINISTER OF LEBANON

"The Shabake2 project stands out with its strategic approach, both in terms of its methodology and the way in which it works with organisations and creates opportunities for cooperation. This approach serves as a blueprint that can be followed by others."

THE LEBANESE ORGANISATION FOR STUDIES AND TRAINING (LOST)

"As part of the project to support democratic reforms in Jordan, led by Expertise France, we have implemented several programmes aimed at raising greater awareness and educating citizens throughout the Kingdom. Through all its activities, the Independent Electoral Commission ensures that everyone is informed of the work that it carries out with transparency, integrity and impartiality. We are also looking to engage the community, civil society organisations and the general public in our initiatives to keep them informed about all the electoral procedures and raise awareness through these activities, thereby ensuring the continuity and success of the electoral process."

OROUBA OSAMA AL MUHAISEN, HEAD OF THE PROJECT MANAGEMENT UNIT, JORDAN INDEPENDENT ELECTORAL COMMISSION

Expertise France is the inter-ministerial public agency for international technical cooperation and a subsidiary of the Agence Française de Développement (AFD) Group. The second largest agency in Europe, it designs and implements projects that sustainably strengthen public policies in developing and emerging countries. Governance, security, climate, health, education... It works in key areas of development and contributes alongside its partners to achieving the Sustainable Development Goals (SDGs).

For a world in common.



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